SESSION 3

National and Homeland Security
Action Plans for Integrated Management and Associated
Initiatives
(NNSA)

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SESSION 3: National and Homeland Security Action Plans for Integrated Management and Associated Initiatives

INITIATIVES

- 1. Develop NNSA Integrated Management model and a robust contractor self assessment program
- 2. Establish Plan to get NNSA Integrated Management model
- 3. Ensure ongoing NNSA Integrated Management initiatives are tied together.
- 4. Develop criteria to validate a robust self assessment program
- 5. Define a process to resolve impasse for standards

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Initiative 1:

Develop NNSA Integrated Management model and a robust contractor self assessment program

Problem Statement:

NNSA needs a Integrated Management model which includes a defensible contractor self assessment and which reflects the required federal workforce restructuring.

- Sandia to provide governance pilot description to all plants. Schedule: next week
- Site and contract managers define current governance. Schedule: Provide proposed schedule to COO in 45 days.

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Initiative 1: (Continued)

Develop NNSA Integrated Management model and a robust contractor self assessment program

Description of Proposed Solution: (Continued)

- Tyler, NNSA Management Council., and site managers determine corporate governance "End State." Schedule: NNSA Standup Provided Dec 2002, Follow-up in March 2003 Workshop
- Reconcile the role of the NNSA Federal Employees with respect to DOE Orders. Schedule: Complete in parallel with above.
- Contractor and site managers agree on final governance. Schedule: July 2003

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Initiative 2:

Establish Plan to get NNSA Integrated Management model.

Problem Statement:

No visible plan to get to Integrated Management model and no designated change agent to get to end state.

- Administrator to designate Champion.
 - Schedule: December 18, 2002.
- Champion must be actively involved.

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Initiative 3.

Ensure ongoing NNSA Integrated Management initiatives are tied together.

Problem Statement:

Ongoing Integrated Management initiatives are not currently tied together.

- Dependent upon defined End State (See Initiative #1)
- Program Integration Office to Champion activities into the Integration Management Plan.
- Conduct NNSA Workshop
 - Agenda for Kick Off Meeting Don Blanton/Debbie Monette. Dec 2002
 - Kick Off Meeting NV mid-Jan 2003
 - Agenda for Workshop D. Blanton/Debbie Monette. Jan 2003
 - Workshop –NV mid-March 2003
- Address new Federal role in Workshop based on new governance model. (complimentary not duplicative)

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Initiative 4:

Develop criteria to validate a robust self assessment program.

Problem Statement:

No NNSA criteria to validate contractor self assessment programs.

- Pull together self assessment certification process documentation (Berkeley pilot, etc.) Lead: Howard Hatayama, HQ-Jim Mangeno. Schedule: In advance of Workshop, December 2002 if possible.
- Contractor-led effort to develop strawman. Will be discussed at March 2003 Workshop. Lead: UCOP and KCP
- Needs to reflect Federal changes in Independent Oversight.

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Initiative 5:

Define a process to resolve expert impasse for standards.

Problem Statement:

Need to Define a process to resolve expert impasse for standards.

Description of Proposed Solution:

- Define a formal appeal process.
 - Site Managers take lead.
 - Use Y-12 and Livermore models, possible workshop agenda.
 - Schedule: Proposal at Jan 2003 Workshop
- Outside barriers, within DOE but outside NNSA, define standards, tailoring process.

Lead: Tyler Przbylek. Date: End of Jan. 2003

• NNSA to specifically authorize tailoring of site-specific standards.(see above)